

Riverside Energy Park

Outline Biodiversity Landscape Mitigation Strategy

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Executive Summary

Peter Brett Associates (PBA) was commissioned by Cory Environmental Holdings Limited (trading as Cory Riverside Energy (Cory or the Applicant)) to produce an Outline Biodiversity and Landscape Mitigation Strategy (OBLMS) for Riverside Energy Park (REP), an integrated Energy Recovery Facility (ERF). This OBLMS is provided as part of the REP DCO Application.

The purpose of this OBLMS is to capture the key principles required to avoid, mitigate and compensate for effects to terrestrial biodiversity from pre-construction, construction, operation and maintenance of REP.

Outline measures to avoid, mitigate or compensate for effects to biodiversity receptors within the REP site, Main Temporary Construction Compound, Electrical Connection route, and Cable Route Temporary Construction Compounds are set out within **Sections 2** and **3** of the OBLMS.

Details of biodiversity offsetting measures being used to compensate for loss of habitats are provided within **Section 5**. These will be delivered through a financial contribution to the Environment Bank with a legal agreement for contribution towards enhancement of habitats outside the Application Boundary.

DCO **Requirement 4 (Schedule 2)** requires a pre-commencement biodiversity mitigation strategy to be submitted to and approved by the relevant LPA, prior to any 'pre-commencement works' (as defined in the DCO) being carried out. The **Pre-Commencement Plan** (submitted at Deadline 5) (**8.02.55, REP5-026**) is appended to this document (**Appendix A**). This shows an area of concrete hardstanding at the main REP site which is the only area where pre-commencement works may be undertaken.

DCO **Requirement 5 (Schedule 2)** sets out the need to secure a final Biodiversity & Landscape Mitigation Strategy (final BLMS) which will be substantially in accordance with the OBLMS (this document) and which must contain the details identified in **Requirement 5**. The final BLMS will be submitted to and approved by the relevant LPA prior to 'commencement' of any part of the authorised development (as defined in Article 2 of the DCO) and will confirm mitigation provision during both construction and operational periods.

1 Introduction

1.1 Overview

1.1.1 Peter Brett Associates (PBA) was commissioned by Cory Environmental Holdings Limited (trading as Cory Riverside Energy (Cory or the Applicant)) to produce an Outline Biodiversity and Landscape Mitigation Strategy (OBLMS) for Riverside Energy Park (REP), an integrated Energy Recovery Facility (ERF).

1.1.2 **Requirement 5** of the **Development Consent Order** for REP (**DCO**) requires the Applicant to submit a Biodiversity and Landscape Mitigation Strategy to the relevant planning authority for approval prior to commencing construction of any part of the authorised development. The Biodiversity and Landscape Mitigation Strategy must be substantially in accordance with this OBLMS and must contain the details identified in **Requirement 5**.

1.2 Project Background

Site Location and Description

1.2.1 REP would be located within the administrative areas of the London Borough of Bexley (LBB) and Dartford Borough Council (DBC). The site extents are shown on **Figure 1.1, Site Location Plan**, and **Figure 1.2, Application Boundary and Assessment Areas** of the **Environmental Statement (ES) (6.2, APP-056)**.

1.2.2 The REP site would comprise the following:

- the REP site itself, located to the north of Belvedere off Norman Road;
- the Main Temporary Construction Compound located to the south of the REP site and west of Norman Road;
- the Electrical Connection Route, running predominantly underground between the REP site and the Electrical Connection Point at Littlebrook substation connecting into an existing National Grid building in Dartford; and,
- Cable Route Temporary Construction Compounds required to support the construction of the selected Electrical Connection route. These will be small discrete compounds, required for a temporary period of time whilst works are undertaken along particular lengths of the Electrical Connection route.

Proposed Development

1.2.3 The primary components of REP are:

- **Energy Recovery Facility (ERF):** to provide thermal treatment of Commercial and Industrial (C&I) residual waste (post-recycling) with the potential for treatment of municipal solid waste (MSW);
- **Anaerobic Digestion facility:** to process food and green waste. Outputs from the Anaerobic Digestion facility would be transferred off-site for use in the agricultural sector as fertiliser or as an alternative, where necessary, used as a fuel in the ERF to generate electricity;
- **Solar Photovoltaic Installation:** to generate electricity. Installed across a wide extent of the roof of the Main REP Building;
- **Battery Storage:** to supply additional power to the local distribution network at times of peak electrical demand. This facility would be integrated into the Main REP building; and
- **On Site Combined Heat and Power (CHP) Infrastructure:** to provide an opportunity for local district heating for nearby residential developments and businesses. REP would be CHP Enabled with necessary on-site infrastructure included within the REP site.

Electrical Connection

- **The Electrical Connection route:** REP would be connected to the electricity distribution network via a new 132 kilovolt (kV) underground electricity cable connection. The route options for the Electrical Connection are shown in the **Works Plans (2.2, Rev 1, REP2-004)**.

1.2.4 In consultation with UK Power Networks ('UKPN'), Cory is considering Electrical Connection route options to connect to the existing National Grid Littlebrook substation located south east of the REP site, in Dartford. The route options are located within the LBB and Dartford Borough, and would run from a new substation proposed to be constructed within the REP site.

Scheme Design Evolution

1.2.5 In line with the NPS EN-1, the NPPF, and regional and local planning policy, the design has sought to incorporate the mitigation hierarchy to avoid, mitigate and, as a last resort, compensate for impacts to biodiversity receptors. This has included seeking alternative options where impacts to biodiversity cannot be avoided.

1.2.6 The Applicant is committed to continue to explore options for the Electrical Connection with UK Power Networks (UKPN) to further minimise environmental effects, where practical. This commitment is already demonstrated through the detailed update on the status of the Electrical Connection, as provided in the **Electrical Connection Progress Report (8.02.07, REP2-058)** comprising part of the submission for Deadline 2. This reports that the Electrical Connection has now been refined to a single overall route corridor from the REP site to the Electrical Connection Point at the

Littlebrook substation. This refinement is reflected in updated submissions of the **Works Plans (2.2, REP2-004)**, **Land Plans (2.1, REP4-003)**, **Access and Public Rights of Way Plans (2.3, REP2-005)**, **Book of Reference (4.3, REP4-005)** (a final version of which is submitted at Deadline 8)), **Statement of Reasons (4.1, REP2-008)** and the **dDCO (3.1, Rev 4)** which will be submitted at Deadline 8a. This demonstrates the work that the Applicant, and UKPN, have done to minimise ecological effects so far.

- 1.2.7 In addition, at Deadline 2 the Applicant has moved a significant proportion of the Main Temporary Construction Compound from its original location northwards to land owned by the Cory group and which has planning permission for a data centre. This became an option following a change in the delivery programme of the data centre. The sections below have been updated accordingly.
- 1.2.8 Despite the Main Temporary Construction Compound resulting in only a temporary impact, the Applicant commits in this document to treating any habitat loss on the area of the Main Temporary Construction Compound relating to the data centre site as a permanent loss, and providing off-site compensation accordingly. This is despite the fact that the area on which the Main Temporary Construction Compound is located has planning permission for data centres and post use as a temporary construction compound, will be governed by a separate planning permission. This is an additional commitment over and above the 10% biodiversity net gain discussed in **Section 1.3** below.
- 1.2.9 Furthermore, the Applicant is now able to confirm that the pre-commencement works will be limited to the area shown in the **Pre-Commencement Plan (Appendix A)** and also submitted at Deadline 5 (**8.02.55, REP5-026**).
- 1.2.10 The changes to the Main Temporary Construction Compounds and pre-commencement works area are taken into consideration in the description of the measures to avoid, mitigate or compensate for effects to biodiversity receptors in the sections below.

1.3 Ecological Background and Scope of Assessment

- 1.3.1 At the time of submission of the REP DCO, detailed design information is still evolving and therefore detailed information on construction methodology and programme is currently unknown. This OBLMS sets out the proposed measures to address impacts to biodiversity receptors from the pre-construction, construction, operation, maintenance and decommissioning of REP identified within the REP Environmental Impact Assessment (EIA). These will be fully developed within the final BLMS once final details of the Proposed Development are known.

1.3.2 The principles of the mitigation hierarchy¹ have been adopted and used when developing measures to address impacts on biodiversity receptors. The principles of the mitigation hierarchy are that in order of preference impacts on biodiversity should be subject to:

- Avoidance;
- Mitigation; and
- Compensation.

1.3.3 In addition, to ensure the Proposed Development meets requirements within current planning policy in relation to delivery of biodiversity net gain, the Applicant commits to delivering a minimum of 10% biodiversity net gain.

1.3.4 This Outline BLMS is provided as part of the REP DCO Application. It should be read in conjunction with the **Outline Code of Construction Practice (CoCP) (7.5, Rev 4**, submitted at Deadline 8) which sets out principles and requirements relating to the management and mitigation of construction impacts to other environmental receptors from REP and the Electrical Connection.

1.4 Approach

1.4.1 All pre-construction, construction and post construction activities associated with REP would be carried out in accordance with the final BLMS, CoCP and the requirements of the DCO.

1.4.2 The ecological baseline and identification of significant effects associated with the Proposed Development are set out in full within the REP ES Chapter 11 Terrestrial Biodiversity. This OBLMS should be read in conjunction with the ES.

1.4.3 The purpose of this OBLMS is to capture the key principles required to avoid, mitigate and compensate for effects on terrestrial biodiversity from pre-construction, construction, operation and maintenance of REP. The OBLMS has been split between:

- Measures applicable to the REP site and the Main Temporary Construction Compounds; and
- those applicable to the Electrical Connection route.

1.4.4 Where works occur within the Kent County Council administrative boundary and the Dartford Borough Council administrative boundary, the Applicant will consult with them in respect of the final BLMS relevant to works in their respective areas. Furthermore, the final BLMS that relates to works in

¹CIEEM (2018). Guidelines for Ecological Impact Assessment in the UK and Ireland: Terrestrial, Freshwater, Coastal and Marine, Section 6. Chartered Institute of Ecology and Environmental Management, Winchester.

Dartford Borough Council, will be issued to Dartford as the approving authority under **Requirement 5** of the **DCO** (.

- 1.4.5 The general mitigation measures described in **Section 4** of this OBLMS set out principles which are applicable to addressing effects across the whole of, or a large part of, the Proposed Development. These measures are generally applicable to a number of the biodiversity receptors where adverse effects have been identified.

2 The REP site and Main Temporary Construction Compound

2.1 Pre-construction and Construction

2.1.1 Outline measures to avoid, mitigate or compensate for effects to biodiversity receptors within the REP site, Main Temporary Construction Compound during the pre-construction and construction phases are set out in **Table 1** below.

Table 1: Outline pre-construction and construction phase mitigation measures for the REP site and Main Temporary Construction Compound

Receptor	Objectives	Avoidance, Mitigation and Enhancement	Timing
Crossness Local Nature Reserve (LNR) ² , Erith Marshes Site of Importance for Nature Conservation (SINC), Belvedere Dykes SINC, and River Thames and Tidal Tributaries SINC.	Protection and appropriate working measures will be required during pre-construction, construction and decommissioning to protect the habitats and species within these nearby designated areas from direct adverse effects.	Consideration of noise, lighting, and pollutant impacts as a result of spillages or leaks from equipment during construction (see Section 4). Fencing of working areas to demark extent of pre-construction and construction activities and reduce risk of accidental damage during pre-construction and construction (see Section 4). Silt fencing to be installed between pre-construction and construction activities and designated area where	Pre-construction and construction period

² The Thames Water managed Crossness LNR will no longer be directly affected due to changes in Application Site boundary submitted at Deadline 2, as described in 1.2.6 above.

Receptor	Objectives	Avoidance, Mitigation and Enhancement	Timing
		risk of pollution to ditches is present.	
Habitats	To avoid, minimise or compensate for impacts through habitat loss within the REP site.	<p>Careful consideration has been given to avoidance and mitigation of effects from REP.</p> <p>Where impacts to habitats are temporary, the habitats will be reinstated following construction. It is acknowledged that given the nature of the Proposed Development it is not possible to completely avoid or mitigate for impacts on habitats within the REP site and Main Temporary Construction Compound. This will be addressed through delivery of an offset package through a financial contribution to the Environment Bank. The offset calculation, using a biodiversity metric, will take into account difficulty of habitat restoration/creation and temporal factors (including delay), in addition to achieving minimum Biodiversity Net Gain of 10%. The Biodiversity Offsetting measures are described</p>	<p>Where impacts to habitats are temporary, the habitats will be reinstated following construction.</p> <p>With regards to offset delivery, and in accordance with Requirement 5 of the DCO, financial contribution to the Environment Bank will be made by the Applicant within 10 days of approval of the final Biodiversity and Landscape Mitigation Strategy (BLMS). This payment will enable commencement of the implementation of the biodiversity offsetting management and monitoring plan as approved in the final BLMS and in accordance with the completed legal agreements between the Environment Bank and landowners included within the final BLMS.</p>

Receptor	Objectives	Avoidance, Mitigation and Enhancement	Timing
		<p>further in Section 5 below. The Applicant has committed to treat the Data Centre site as a permanent loss in the biodiversity metric calculation, acknowledging the likely event of the permitted Data Centres to be constructed post-use of the Main Temporary Construction Compound..</p>	<p>In the event that commencement does not take place within 5 years of the date that the DCO comes into force, the remainder of the financial contribution that has not been expended by the Environment Bank will be returned to the Applicant pursuant to the legal agreements. This aligns with Requirement 1 of the DCO, which prevents commencement of the authorised development after the expiry of 5 years of the date on which the Order comes into force.</p>
Habitats	To avoid or minimise impacts to habitats from pollution within the REP site.	Pre-construction and construction activities to be undertaken in line with pollution prevention guidelines and CIRIA ³ guidelines (see Section 4.4).	Prior to and during construction period
Hard and soft landscaping	To provide enjoyable space for people working at REP and	Where present, existing hard and soft landscaping that requires removal as	Entire construction period

³ Construction Industry Research and Information Association

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Receptor	Objectives	Avoidance, Mitigation and Enhancement	Timing
	RRRF to view and use, with awareness of the construction phase and the long term	part of the development will be replaced by new proposed hard and soft landscaping scheme on site. This will be sympathetically integrated into the existing RRRF landscape masterplan with the use of native and indigenous shrubs with wildflower grasses providing an informal planting style suitable for the surrounding river and nature reserve areas but set out in a designed and legible way that provides an enjoyable space for people working at REP and RRRF to view and use.	
Trees	To ensure no damage to trees.	Whilst there are no woodland areas within the REP site, measures to protect trees within and immediately adjacent to the Application Site boundary would be undertaken in line with BS5837:2012 Trees in relation to design, demolition and construction.	Prior to and during construction period
Bats	To avoid/minimise impacts to foraging and commuting bats	Core construction hours are to be 7am-7pm Monday-Friday and 7am-1pm Saturdays. Construction lighting would therefore not affect bats which are unlikely to be active during this	Entire construction period

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Receptor	Objectives	Avoidance, Mitigation and Enhancement	Timing
		<p>time. However, some discrete operations may need to be undertaken outside this period. To avoid impacts to bats during these operations, retained habitats such as scrub and ditch systems around the margins of the REP site and Main Temporary Construction Compound would not be lit. Any required lighting (e.g. lighting required for safety purposes) would be directed to avoid light spill onto retained habitats with after-dark lighting during the main period when bats are active (April to October) being minimised as far as practicable.</p>	
Breeding birds	To avoid/minimise impacts to breeding birds	<p>Where possible, vegetation clearance would be minimised and undertaken outside the core bird nesting season (1st March and 31st August, though it should be noted that variation in dates is possible, for example from geographical variations in climate, or due to a particularly mild winter) to avoid damage or destruction of occupied nests or harm to breeding birds. If this cannot be achieved,</p>	<p>Prior to and throughout construction period.</p> <p>Breeding bird season defined as March – August inclusive (including potential allowance for seasonal variation)</p>

Receptor	Objectives	Avoidance, Mitigation and Enhancement	Timing
		<p>works within the core bird nesting season would require an inspection of vegetation to be cleared for breeding birds and their occupied nests by a suitably qualified ecologist no more than 24 hours prior to any works being undertaken. If any nesting birds are identified during the survey, they would be left in situ for their entire nesting period and alternative approaches to the work proposed. This may include leaving an exclusion zone around the nests to avoid disturbance.</p> <p>Prior to construction the barn owl box within the REP site will be inspected by a licenced barn owl surveyor and relocated to a suitable location nearby where it will not be subject to construction disturbance. If evidence of barn owl is recorded, the box will be relocated outside of breeding season.</p> <p>Measures to avoid or mitigate impacts to breeding birds, in</p>	

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Receptor	Objectives	Avoidance, Mitigation and Enhancement	Timing
		<p>particular the specially protected Cetti's warbler, during construction from noise/visual disturbance, dust and other pollutants. This could include the use of screens to provide a physical barrier in key locations, along with good site construction practice.</p>	
Reptiles	To avoid/minimise impacts to reptiles	<p>Displacement of reptiles from areas of suitable habitat that would be lost or subject to significant disturbance during development. To be undertaken under a detailed method statement, which will detail methods of site clearance to ensure impacts to reptiles are avoided.</p>	Prior to and during construction period
Terrestrial Invertebrates	To provide alternative habitats for terrestrial invertebrates	<p>In addition to the biodiversity offset described in the Habitats section above, the existing upright sleepers and wooden seating units from the main REP site would be recycled and moved to alternative locations within the REP site. These would be enhanced to provide nesting sites for cavity nesting bees and wasps by drilling assorted diameter (2-10 mm)</p>	Entire construction period

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Receptor	Objectives	Avoidance, Mitigation and Enhancement	Timing
		<p>holes in them.</p> <p>As an enhancement measure, two-three simple sandbanks created out of compressed fine grade sand or soil (not hardcore) would be installed at suitable locations within the REP site to create suitable nesting sites for bees and wasps. The Applicant also confirms that green roofs and bio-solar roofs will be considered at the detailed design phase.</p>	
Water Voles	To avoid impacts to water voles.	<p>Impacts to water voles in ditches adjacent to the REP site and Main Construction Compound would be avoided by ensuring an offset of at least 5 m from the top of ditch bank, in accordance with standard guidance (The Mammal Society, 2016).</p> <p>If this is not possible, impacts to water voles are likely to be mitigated through trapping and temporarily relocating any water voles present to a suitable receptor site. Either within the Order Limits or within a specialist off-site facility. The water voles would be relocated to the original</p>	Prior to and during construction.

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Receptor	Objectives	Avoidance, Mitigation and Enhancement	Timing
		ditches following construction. This would be undertaken under a conservation licence obtained from Natural England.	
Wintering birds	To avoid/minimise impacts to overwintering birds	Construction activities that have a greater likelihood of causing disturbance such as pile-driving would be planned to avoid high tides during the period September to March when passage and overwintering birds are present. Where this cannot be achieved, works would be planned to minimise the potential risk of disturbance; e.g. by minimising duration or via the use of screening such as hoarding.	Entire construction period
Invasive species	To facilitate appropriate invasive species control (giant hogweed and three-cornered garlic)	<p>The following measures would be employed prior to and during the construction phase:</p> <ul style="list-style-type: none"> ■ Invasive plant species to be resurveyed to map current location and distribution within the site to inform subsequent control; ■ Invasive plants to be treated 	Prior to and during construction period

Receptor	Objectives	Avoidance, Mitigation and Enhancement	Timing
		<p>during the correct season by a licenced contractor to eradicate from site where practical; and</p> <ul style="list-style-type: none"> Until such a time that the plants have been removed from site, they will be fenced during construction work to ensure separation from construction activities to avoid spread. <p>N.B. it should be noted when treating invasive plants, that giant hogweed poses a risk to human health through phytotoxic sap which can burn skin.</p>	

2.2 Operation

2.2.1 Measures to avoid, mitigate or compensate for impacts to biodiversity receptors associated with the operation of the Proposed Development are set out in **Table 2** below.

Table 2: Outline operational phase mitigation measures for the REP site and Main Temporary Construction Compound.

Receptor	Objective	Mitigation	Timing
Crossness LNR, Erith Marshes SINC, Belvedere	To avoid/minimise impact to the designated areas.	Mitigation measures for lighting are set out in the Outline Lighting Strategy (see Section 4). Mitigation measures for surface water treatment would	Ongoing

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Receptor	Objective	Mitigation	Timing
Dykes SINC, and River Thames and Tidal Tributaries SINC		be managed through a system as set out in ' Drainage Design Strategy (February 2018) (5.2, APP-033) ' prepared by Doran Consulting Limited on behalf of Hitachi Zosen Inova.	
Habitats	Enhancement of retained/created habitats within REP site.	Retained habitats of ecological value within the REP site, such as the pond east of Riverside Resource Recovery Facility (RRRF) and semi-improved grassland, along with any created habitats are to be managed to enhance biodiversity function.	Ongoing
Bats	To avoid / minimise impacts to foraging or commuting bats.	The strategy for lighting of the REP site is set out in Appendix K.3 Outline Lighting Strategy of the ES (6.3, APP-096) . As set out in the strategy, retained habitats such as scrub and ditch systems around the margins of the REP site would not be lit. Any adjacent lighting (e.g. lighting required for safety purposes) would be directed to avoid light spill onto retained habitats around the margins of the REP site with after-dark lighting during the main period when bats are active (April to October) being minimised as far as is practicable.	Ongoing
Breeding birds	To enhance the area for breeding birds.	Options for enhancement that will be considered include: <ul style="list-style-type: none"> ■ The provision of nest boxes for species such as black redstarts that may use the local area for 	Operation

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Receptor	Objective	Mitigation	Timing
		<p>breeding on occasion;</p> <ul style="list-style-type: none"> ■ The provision of unmanaged corners of the REP site with native self-seeded vegetation to provide a food source for species such as linnet; and ■ The provision of a nesting platform for peregrine on the new building. 	
Reptiles	To enhance the area for reptiles.	Enhancement of suitable retained reptile habitat within the REP site; i.e. to the east of RRRF, and areas to be temporarily affected by works including fields adjacent to Norman Road. To include the creation of artificial hibernacula, basking sites and other features of value for reptiles.	Operation
Soft landscaping	Appropriate plant species that are native and suitable for a riverside location.	The proposed soft landscaping scheme on site will be sympathetically integrated into the existing RRRF landscape masterplan with the use of native and indigenous shrubs with wildflower grasses providing an informal style planting suitable for the surrounding river and nature reserve areas.	Operation

3 Electrical Connection Route and Cable Route Temporary Construction Compounds

3.1 Construction

3.1.1 Measures to avoid, mitigate or compensate for impacts to ecological receptors within the Electrical Connection Route during the construction phase are set out in **Table 3** below.

Table 3: Outline construction phase mitigation measures for the Electrical Connection Route and Cable Route Temporary Construction Compounds

Receptor	Objective	Mitigation	Timing
Crossness LNR ⁴ , Erith Marshes SINC, Belvedere Dykes SINC, River Cray SINC, and Dartford Marshes Local Wildlife Site (LWS).	Protection and appropriate working measures will be required during construction and decommissioning to protect the habitats and species within these designated areas from adverse effects.	Consideration of noise, lighting, and pollutant impacts as a result of spillages or leaks from equipment during construction (see Section 4). Fencing of working areas to demark extent of construction activities and reduce risk of noise and visual disturbance (see Section 4). Silt fencing to be installed between construction activities and designated area where risk of pollution linkage to ditches is present.	During construction.
Habitats	To avoid, minimise or compensate for	Temporary construction compounds to be located on areas of hardstanding away from habitats of ecological value	During construction phase.

⁴The Thames Water managed Crossness LNR will no longer be directly affected due to changes in Application Site boundary submitted at Deadline 2, as described in 1.2.6 above.

Receptor	Objective	Mitigation	Timing
	<p>impacts to habitats of ecological value within the Electrical Connection Route.</p>	<p>where possible.</p> <p>Working areas within habitats of ecological value to be minimised as far as possible and fenced to avoid construction activities encroaching on adjacent areas. Construction to be undertaken in line with pollution prevention guidelines and CIRIA guidelines (see Section 4).</p> <p>The temporary loss of habitats along the Electrical Connection during construction is also taken into consideration in the biodiversity metric offset calculations described in Table 1. The offset calculation, using a biodiversity metric, takes into account difficulty of habitat restoration/creation and temporal factors, in addition to achieving a minimum Biodiversity Net Gain of 10%. The Biodiversity Offsetting measures are described further in Section 5 below.</p>	<p>With regards to offset delivery, and in accordance with Requirement 5 of the DCO, financial contribution to the Environment Bank will be made by the Applicant within 10 days of approval of the final Biodiversity and Landscape Mitigation Strategy (BLMS). This payment will enable commencement of the implementation of the biodiversity offsetting management and monitoring plan as approved in the final BLMS and in accordance with the completed legal agreements between the Environment Bank and landowners included within the final BLMS.</p> <p>In the event that commencement does not take place within 5 years of the date that the DCO comes into force, the remainder of</p>

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Receptor	Objective	Mitigation	Timing
			<p>the financial contribution that has not been expended by the Environment Bank will be returned to the Applicant pursuant to the legal agreements. This aligns with Requirement 1 of the DCO, which prevents commencement of the authorised development after the expiry of 5 years of the date on which the Order comes into force.</p>
Hard and soft landscaping	To avoid, minimise or compensate for impacts to hard and soft landscaping	Existing hard and soft landscaping including footways, and planting beds, that need to be taken up / removed as part of the construction works of the Electrical Connection will be 'made good' following the works in accordance with construction best practice. Any planting that is disturbed will be replaced with similar sized replacement planting of the same species as far as possible, or alternative equivalent mitigation landscape works in the vicinity as agreed with the Local Authority.	Entire construction period
Trees	To avoid impacts to trees	Measures to protect trees within and immediately adjacent to the Application Site boundary would be undertaken in line with BS5837:2012 Trees in relation to design, demolition and construction.	Prior to and during construction.

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Receptor	Objective	Mitigation	Timing
Bats	To avoid/minimise impacts to foraging or commuting bats	Habitats of value to foraging or commuting bats such as woodland, scrub and ditch systems would not be lit during the construction phase where possible. Any lighting required for safety purposes would be directed to avoid light spill onto retained habitats with after-dark lighting during the main period when bats are active (April to October) being minimised as far as is practicable.	During construction.
Breeding birds	To avoid impacts to breeding birds	Where possible, vegetation clearance would be minimised and undertaken outside the core bird nesting season (1st March and 31st August, though it should be noted that variation in dates is possible, for example from geographical variations in climate, or due to a particularly mild winter) to avoid damage or destruction of occupied nests or harm to breeding birds. If this cannot be achieved, works within the core bird nesting season would require an inspection of vegetation to be cleared for breeding birds and their occupied nests by a suitably qualified ecologist no more than 24 hours prior to any works being undertaken. If any nesting birds are identified during the survey, they would be left in situ for their entire nesting period and alternative approaches to the work proposed. This may include leaving an exclusion zone around the nests to avoid disturbance.	Throughout construction period. Breeding bird season defined as March – August inclusive (including potential allowance for seasonal variation)
Reptiles	To avoid impacts to reptiles.	Displacement of reptiles from areas of suitable habitat that would be lost or subject to significant disturbance during development. To be undertaken under a method statement, which would detail methods of site clearance to	Prior to and during construction.

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Receptor	Objective	Mitigation	Timing
		<p>ensure impacts to reptiles are avoided.</p> <p>Changes to the Application Boundary along Bob Dunn Way have ensured installation of the Electrical Connection will not affect the adjacent reptile receptor site within Joyce Green Quarry.</p>	
Great crested newts (GCN)	To avoid impacts to great crested newts (if present)	<p>If GCN are identified within the Electrical Connection Route (currently none identified), then either:</p> <ul style="list-style-type: none"> ■ Works would be undertaken following receipt of a European Protected Species Licence from Natural England and any required mitigation; or ■ If works do not affect waterbodies and risks of encountering GCN within terrestrial habitats during construction are considered unlikely due to the small areas effected or the low suitability of habitats, a precautionary method statement would be produced setting out working methods to reduce the risk to GCN along with the rationale for why the proposed works are considered unlikely to lead to an offence being committed in relation to great crested newts and why a European Protected Species Licence (EPSL) is not required. 	Prior to and during construction.
Water voles	To avoid impacts to water voles.	Impacts to water voles in the ditch adjacent to Norman Road from Electrical Connection route option 1 would be avoided by ensuring an offset of at least 5 m from the top	Prior to and during construction.

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Riverside Energy Park

Receptor	Objective	Mitigation	Timing
		<p>of ditch bank, in accordance with standard guidance (The Mammal Society, 2016).</p> <p>Impacts to water voles (if present) within other sections of the chosen Electrical Connection Route would be avoided by leaving a 5 m offset between construction works any watercourses, or mitigated as required, through relocating animals under licence, or through habitat manipulation to encourage water voles away from discrete working areas.</p> <p>Changes to the Application Boundary along Bob Dunn Way have ensured installation of the Electrical Connection will not affect the adjacent water vole receptor site within Joyce Green Quarry. A trenchless solution will be used under the water vole receptor site, and a five metre buffer will be maintained between all above ground activities and the water vole receptor site at all times.</p>	
Invasive species	To facilitate appropriate invasive species control (Japanese knotweed, cotoneaster sp., and Himalayan balsam)	<p>The following measures would be employed prior to and during the construction phase:</p> <ul style="list-style-type: none"> ■ Invasive plant species to be resurveyed to map current location and distribution; ■ Invasive plants to be treated during the correct season by a licenced contractor to eradicate from site where practical; and ■ Until such a time that the plants have been removed from site, they will be fenced during construction work 	Prior to and during construction period

Receptor	Objective	Mitigation	Timing
		to ensure separation from construction activities to avoid spread.	
Otter	To avoid impacts to otter (if present)	If the final option of the Electrical Connection affects small areas of habitat which could theoretically fall within the territory of an otter, but are very unlikely to support an otter holt (ditches adjacent to existing road network), then further surveys will be undertaken to inform requirement for mitigation measures. Mitigation measures would be informed by the results of any survey work, but in the event otter presence is confirmed would likely include avoidance of disturbance through no night-time working, maintaining the passage for otter along watercourses, and covering of excavations overnight.	During construction.

3.2 Operation

3.2.1 Measures to avoid, mitigate or compensate for impacts to biodiversity receptors within the Electrical Connection Route during the operation phase are set out in **Table 4** below.

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Table 4: Outline operation phase mitigation measures for the Electrical Connection Route and Cable Route Temporary Construction Compounds

Receptor	Objective	Mitigation	Timing
Crossness LNR ⁵ , Erith Marshes SINC, Belvedere Dykes SINC, and River Cray SINC	Satisfactory post-construction reinstatement	All excavations refilled to original levels. Existing topsoil reinstated. All construction materials removed. Any replanting and reseedling to be appropriate to location. N.B. In some sensitive habitats it will be appropriate to allow natural regeneration of vegetation.	Post- construction.
Habitats	Satisfactory post-construction reinstatement	All excavations refilled to original levels. Existing topsoil reinstated. All construction materials removed. Any replanting and reseedling to be appropriate to location. N.B. In some sensitive habitats it will be appropriate to allow natural regeneration of vegetation.	Post- construction.
Hard and soft landscaping	Satisfactory post construction establishment	Hard landscaping – any defects and snags made good. Soft landscaping – any plant failures replaced. within the first 5 years.	Post- construction.

⁵ The Thames Water managed Crossness LNR will no longer be directly affected due to changes in Application Site boundary submitted at Deadline 2, as described in 1.2.6 above.

4 General Mitigation Measures

4.1 Overview

4.1.1 General mitigation measures described within this Section set out principles which are applicable to addressing impacts across the whole of, or a large part of REP. These measures are generally applicable to a number of the biodiversity receptors where adverse effects have been identified.

4.2 Noise

4.2.1 Noise effects during construction would be mitigated through several measures (see **Chapter 8 Noise and Vibration** of the ES (6.1, APP-045) in line with BS 5228 Code of practice for noise and vibration control on construction and open sites and set out in full within the **Outline CoCP**. (7.5, Rev 4, submitted at Deadline 8) Operational effects would be mitigated through selection of integrated plant with low noise outputs.

4.3 Emissions

4.3.1 Effects from emissions from REP during operation have been assessed and are reported within **Chapter 11 Terrestrial Biodiversity** (6.1, REP2-023) of the ES. Impacts through airborne emissions have been minimised through stack sensitivity analysis to provide an optimised stack height to adequately disperse emissions, and through adherence to requirements of the Industrial Emissions Directive (IED), emerging Draft Waste Incineration Directive BAT Reference Document (BREF) and the Medium Combustion Plant Directive. Therefore, no further mitigation above and beyond these measures is considered to be required to limit impacts of emissions.

4.4 Lighting

4.4.1 Construction impacts from lighting will be mitigated through the measures set out in the **Outline CoCP** (7.5, Rev 4, submitted at Deadline 8).

4.4.2 An **Outline Lighting Strategy** (see **Appendix K.3 of the ES** (6.3, APP-096)) has been produced which considers the potential effects of exterior lighting required for REP on light sensitive receptors and establishes design objectives to minimise the effects of obtrusive light to within guideline levels. **Requirement 18** of the **DCO** sets out the need to secure an Operational Lighting Strategy which will be substantially in accordance with the **Outline Lighting Strategy** (**Appendix K.3 of the ES** (6.3, APP-096)).

4.5 Construction Pollution

4.5.1 Pre-construction and construction activities will be undertaken in accordance with Guidance on Pollution Prevention (GPPs). GPPs provide environmental good practice guidance for the whole UK. Each GPP is targeted at a

particular type of business or activity and covers environmental good practice to minimise pollution.

- 4.5.2 The CIRIA C532 (Control of water pollution from construction sites, 2001) are a series of publications developed by the Construction Industry Research and Information Association. Each document is targeted at a particular type of business or activity and covers environmental good practice to minimise pollution. Particular attention would be given to CIRIA C532 (Control of water pollution from construction sites, 2001). The CIRIA publications also make reference to environmental legal obligations and are available from: http://www.ciria.org/CIRIA/Resources/Resource_overview/Resources/Resource_overview.aspx?hkey=a80608d2-a045-4d72-8bb9-5ecf23f8d761.

4.6 Operational surface water

- 4.6.1 A surface water management strategy has been designed such that the rate of surface water run-off leaving the site and entering the adjacent watercourse network is limited to the 1 in 100-year greenfield rate of 35.3 l/s. Surface water storage would be provided by a below ground tanked system with capacity to cater for a 1 in 100-year plus climate change (40% increase in rainfall intensity) event. In accordance with planning policy requirements, surface water run-off from the REP site would therefore be managed in a sustainable manner and the strategy would deliver 'betterment' (in relation to water quality) when reviewed within the context of the existing (pre-development) surface water run-off regime.

4.7 Fencing of pre-construction and construction areas

- 4.7.1 When working in proximity to sensitive ecological receptors such as designated areas or retained habitats, working areas are to be fenced to demark the extent of the working area and avoid accidental impacts to receptors from encroachment of construction activities. To withstand construction activities, a robust fencing such as Heras or post and rail should be used.
- 4.7.2 Furthermore, the Applicant proposes the further mitigation measures below, which are over and above those that are required to mitigate the effects of the Proposed Development. These additional measures would further reduce any potential disturbance and any potential impacts during the construction period to Crossness LNR. As such, the following measures have been included in the updated **Outline CoCP (7.5, Rev 4)**:
- The use of printed hoarding depicting vegetation and/or trees to be erected around the perimeter of the Data Centre site. This will provide further visual screening by giving the impression of continued vegetative landscape. The solid hoarding will bring the dual benefit to provide further noise reduction and dust control at the boundary to Crossness LNR; and
 - Specified noise attenuating barriers would be erected around the perimeter of the Data Centre site closest to Crossness LNR where any noisy works

are to be undertaken as part of the Main Temporary Construction Compounds. This will result in further noise reduction at the boundary to Crossness LNR.

5 Biodiversity Offsetting

5.1 Approach to Biodiversity Offsetting

- 5.1.1 As described in **Section 1**, the principles of the mitigation hierarchy⁶⁶ have been adopted and used when developing measures to address impacts on biodiversity receptors. The principles of the mitigation hierarchy are that, in order of preference, impacts on biodiversity should be subject to avoidance, mitigation, and compensation. Where possible, effects from REP have been avoided or mitigated.
- 5.1.2 In addition, to ensure the Proposed Development meets requirements within current planning policy in relation to delivery of biodiversity net gain, the Applicant commits to delivering a minimum of 10% biodiversity net gain.
- 5.1.3 Due to the limited area of the REP site, it is not possible to avoid or mitigate all impacts through temporary and permanent loss of habitats. Compensation, or biodiversity offsetting, will be provided to offset residual effects resulting from the loss of habitats within the REP site, as well as providing a minimum of 10% biodiversity net gain. This will be delivered through a financial contribution to the Environment Bank secured through a legal agreement) towards enhancement of habitats outside the Application Boundary. The biodiversity metric (developed by the Department for Food and Rural Affairs (DEFRA) in 2012⁷) will be used to quantify the potential habitat losses and gains as a result of REP, in order to determine the extent of off-site compensatory measures and the financial sum required to achieve the aim of net biodiversity gain, in accordance with local and national policy. During consultation Natural England have been supportive of the use of the DEFRA metric for assessing impacts and developing offset measures.
- 5.1.4 The Applicant has been, and is in, discussions with the Environment Bank regarding the biodiversity metric and these discussions have informed this OBLMS, which will evolve to the BLMS post determination of the DCO.
- 5.1.5 At Deadline 7 of the REP Examination, the Applicant submitted the **Site Selection for Biodiversity Offsetting Report (8.02.71, REP7-019)**.
- 5.1.6 **Table 5** below summarises the interim offsetting requirements identified in the **Site Selection for Biodiversity Offsetting Report (8.02.71, REP7-019)** following the refinement of the Application Boundary at Deadline 2 as set out above. For continuity, the **Site Selection for Biodiversity Offsetting Report (8.02.71, REP7-019)** retains reference to "Realistic best-case" and "Realistic worst-case" which were in the **Biodiversity Accounting Report (8.02.09,**

⁶⁶ CIEEM (2018). Guidelines for Ecological Impact Assessment in the UK and Ireland: Terrestrial, Freshwater, Coastal and Marine, Section 6. Chartered Institute of Ecology and Environmental Management, Winchester.

⁷ <https://www.gov.uk/government/publications/technical-paper-the-metric-for-the-biodiversity-offsetting-pilot-in-england>

REP2-060). However, following the Applicant's refinement to the Application Boundary, these terms can be read as being the "best case" and the "worst case" - the updated calculation assesses the maximum parameters of the refined Application Boundary to calculate the "worst case" taking into account the construction assumptions set out in the Environmental Statement, whilst the "best case" is the Applicant's best assumption at this stage as to what the offsetting requirements would be following detailed design (and thus not utilising all of the flexibility contained in the Application Boundary).

Table 5: Interim biodiversity impact assessment results summary

Biodiversity Assessment Results	Biodiversity units	
	Realistic best-case	Realistic worst-case
Existing site biodiversity units	197.62	197.62
Gross biodiversity loss	-53.72	-61.02
On-site compensation gain	8.48	12.72
Net biodiversity balance	-45.24	-48.28
+10% net gain	50.61	54.39

5.1.7 Should the DCO be granted, the indicative metric results set out in the Table above will be updated at the detailed design stage, the details of which will be included in the final BLMS.

5.2 Biodiversity offsetting principles

5.2.1 Biodiversity offsetting principles establish a framework for designing and implementing biodiversity offsets and verifying their success. Biodiversity offsets should be designed to comply with all relevant national and international law and planned and implemented in accordance with the Convention on Biological Diversity and its ecosystem approach, as articulated in National Biodiversity Strategies and Action Plans (BBOP 2012). When seeking to implement an offset the following principles should be met where possible:

1. Landscape context: A biodiversity offset should be designed and implemented in a landscape scale context to achieve the expected measurable conservation outcomes taking into account the available information on the full range of biological, social and cultural values of biodiversity and supporting ecosystem approach;
2. No net loss: A biodiversity offset should be designed and implemented to achieve in situ, measurable conservation outcomes that can reasonably be expected to result in no net loss and preferably a net gain;

3. Additional conservation outcomes: A biodiversity offset should achieve conservation outcomes above and beyond results that should have occurred if the offset had not taken place. Offset design and implementation should avoid displacing activities harmful to biodiversity to other locations;
 4. Stakeholder participation: In areas affected by the Proposed Development and by the biodiversity offset, the effective participation of stakeholders should be ensured in decision-making about biodiversity offsets, including their evaluation, selection, design, implementation and monitoring;
 5. Equity: A biodiversity offset should be designed and implemented in an equitable manner, which means the sharing among stakeholders of the rights and responsibilities, risks and rewards associated with a project and offset in a fair and balanced way, respecting legal and customary arrangements. Special consideration should be given to respecting both internationally and nationally recognised rights of indigenous peoples and local communities;
 6. Long-term outcomes: The design and implementation of the biodiversity offset should be based on an adaptive management approach, incorporating monitoring and evaluation, with the objective of securing outcomes that last as long as the effects from the Proposed Development;
 7. Transparency: The design and implementation of the biodiversity offset, and communication of its results to the public, should be undertaken in a transparent and timely manner; and
 8. Science and traditional knowledge: The design and implementation of a biodiversity offset should be a documented process informed by sound science, including an appropriate consideration of traditional knowledge.
- 5.2.2 Whilst universal, many of these principles are more, or less, applicable depending on the national circumstances. In the UK, principles 1, 2, 3, 6, 7 and 8 are key, and all are applied at REP.
- 5.2.3 In addition to the Principles described by BBOP outlined above, and taking account of a meeting between the Applicant, Environment Bank and LBB on Monday 9th September 2019, and the LBB Deadline 7a Submission dated 13th September 2019, the Environment Bank on behalf of the Applicant is committed to prioritising sites for offset delivery, as follows:
- sites within the London Borough of Bexley (LBB) will be prioritised, provided suitable and sufficient land is available;
 - from the list of LBB sites identified, those owned by the LBB and which are able to provide the compensation will be reviewed;

- if there are no suitable LBB owned sites, sites within LBB that are not owned by LBB will be reviewed and those sites closest to the REP site and able to provide the offset will be prioritised; and
- if no sites within LBB are able to provide the offset, sites outside the LBB will be reviewed.

5.2.4 The Applicant has already identified 15 sites that could provide the required worst case compensation, 5 of which are in LBB ownership. The Applicant and LBB have agreed to work together on this site selection process in advance of any decision on the Development Consent Order.

5.2.5 The guidance provided by Defra on biodiversity offsetting is that at no time should an offset result in 'trading down' of habitat value, whereby residual impact to priority habitats should not be compensated for by creation or restoration of non-priority habitats, and it is encouraged that compensation of priority habitats be like-for-like where possible. **Tables 1.3 and 1.4** of the **Site Selection for Biodiversity Offsetting Report (8.02.71, REP7-019)** identify the impact to each habitat type by the Proposed Development in biodiversity units. Of those listed, Open Mosaic Habitat (OMH), broad-leaved woodland, swamp and watercourses are considered to be Habitats of Principal Importance in England. All other habitats are considered to be either low to medium distinctiveness and are not priority habitats. It should be noted that the preliminary offset site search presented in the **Environment Bank Site Selection for Biodiversity Offsetting Report (8.02.71, REP7-019)** has principally focussed on identifying sites with opportunities for priority habitat creation.

5.3 Application of Risk Factors

5.3.1 The Defra biodiversity metric, as used in the calculations for the Proposed Development, accounts for delivery risk of habitat creation and restoration both onsite at the development and offsite at a biodiversity offset. These take the form of risk factors which, when applied to the assessed biodiversity uplift potential of a parcel of land, reduce the achievable units, dependant on the scale of risk. By reducing the potential unit value of compensation this effectively increases the total area of compensation land that will be required. Risk factors are applied on two accounts:

- Difficulty in restoration/creation - Addresses the difficulty in creating or restoring each habitat, to account for the fact that not all areas of land may attain the desired habitat target value, despite appropriate site assessment and management plan design, monitoring and management adaptation; and
- Time to target condition - Addresses the time lag from the time of impact on the habitat to the time target value has been attained at the offset, allowing for diminished, but increasing biodiversity value during the intervening period.

5.3.2 These risk factors take into account typical habitat requirements and management practices, and whilst it does not eliminate the need for careful site selection and offset design (for sites and targets that minimise risk and contribute to project and local conservation targets), nor the need throughout delivery for monitoring and responsive adaptation of management plans, it does address unforeseen and unavoidable failures and temporal lag between impact and achievement of target condition in compensatory habitat. It should be noted that the risk factors are applied prior to the calculation of the additional minimum 10% required to secure biodiversity net gain.

5.4 Deliverables

5.4.1 The final BLMS will include a report on the agreed offset measures, and will include details of:

- the results of the Defra biodiversity offsetting metric together with the offsetting value required, the nature of such offsetting and evidence that the off-setting value provides for the required biodiversity compensation, risk factors including temporal lag, long-term management and monitoring (25 years) and a minimum of 10% net gain;
- Confirmation of the site or sites on which the compensation off-setting will be provided together with evidence demonstrating that the site or sites has/have been chosen in accordance with the prioritisation set out in the OBLMS; and
- Certified copies of the completed legal agreements with the Environment Bank securing the site or sites on which the compensation off-setting will be provided, and which demonstrate that the off-setting value will be paid to the Environment Bank within 10 days of approval of the final BLMS to enable enactment of the long-term biodiversity off-setting management and monitoring plan.

5.4.2 The Applicant has confirmed that a Biodiversity and Landscape Mitigation Strategy, delivered through **Requirement 5** to the **DCO**, will be prepared prior to commencement and will include the final results of a Biodiversity Accounting Assessment which will confirm the value of the required offset and minimum 10% net gain requirements (in accordance with local and national policy), with priorities for offset delivery to follow those set out in **Paragraph 5.2.3** above. Also, as described in **Paragraph 5.2.4**, the Applicant is committed to continue working with LBB over the site selection process and in accordance with the principles in this document.

5.4.3 **Requirement 5** of the **DCO** also confirms that the Biodiversity and Landscape Mitigation Strategy will include details of long-term management and monitoring commitments in respect of the offsetting. A 25-year, adaptive, conservation management and monitoring plan will be produced and costed for the offset. The final costs will be confirmed and the scheme will be submitted to the London Borough Bexley (LBB) for approval. The 25-year habitat management plan will be written by Environment Bank working in

conjunction with the offset provider(s). The plan will include details on the activities required to establish the habitats on site and then prescriptions for ongoing management with requirements of timings of when specific works are to be undertaken. If habitats specified in the plan do not meet the standards required then the management plan can be amended, in agreement with LBB, to seek to deliver the required outcomes. The offset scheme preparation will include costs required to deliver the management, monitoring and delivery of the offset, including a contingency fund to support future adaptive management. Receipt of successful monitoring outcomes will be required to proceed with annual payment to the landowner from the Environment Bank. The offset therefore requires agreement with LBB and reporting of the monitoring results, and any amendments to the management approach to secure outcomes.

- 5.4.4 **Requirement 5** of the **DCO** ensures that the final Biodiversity and Landscape Mitigation Strategy will include commitments to the deliverables described in this Outline Biodiversity Landscape Mitigation Strategy.

6 References

British Standard 5228 Code of practice for noise and vibration control on construction and open sites.

British Standard 5837:2012 Trees in relation to design, demolition and construction.

CIEEM (2018). Guidelines for Ecological Impact Assessment in the UK and Ireland: Terrestrial, Freshwater, Coastal and Marine, Section 6. Chartered Institute of Ecology and Environmental Management, Winchester.

Cory (2018) Riverside Energy Park: Outline Code of Construction Practice (Document Reference 7.5).

Cory (2018) Riverside Energy Park: Outline Lighting Strategy.

Cory (2018) Riverside Energy Park: Environmental Statement.

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Weblinks

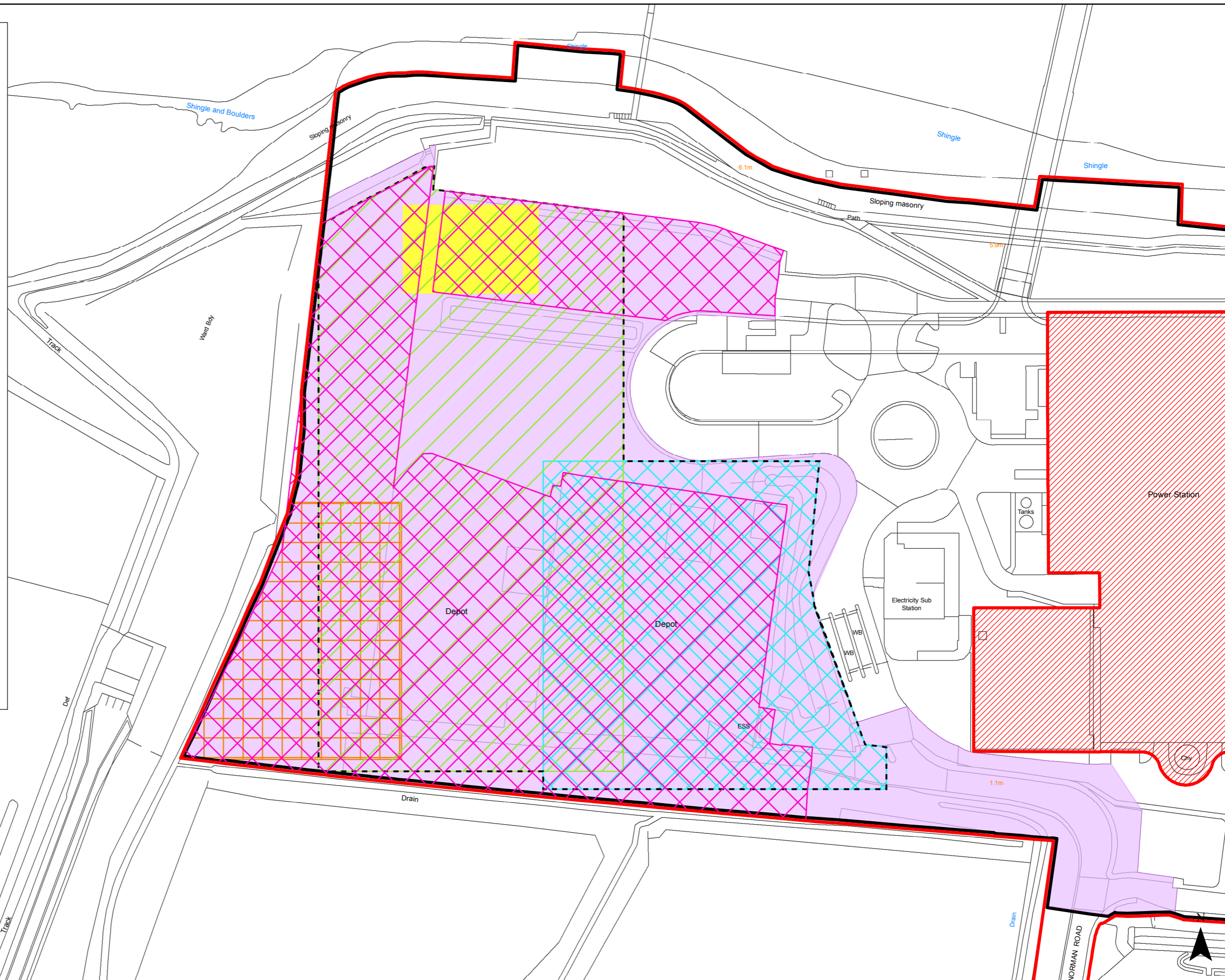
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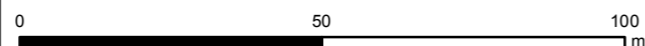
Appendix A Pre-Commencement Plan

- Order Limits
- Area not Included in Order Limits
- Pre-Commencement Land

LIMITS OF DEVIATION	WORK No.	AUTHORISED DEVELOPMENT
	1A	AN ENERGY RECOVERY FACILITY EXCLUDING WORK No. 1A(iv)
	1A (iv)	UP TO TWO EMISSION STACKS
	1B	AN ANAEROBIC DIGESTION SYSTEM
	1C	SOLAR PHOTOVOLTAIC PANELS ON ALL OR PART OF WORK No. 1E AND, SHOULD A STEAM TURBINE BE CONSTRUCTED AS PART OF WORK No. 2, ON ALL OR PART OF THE STEAM TURBINE BUILDING FORMING PART OF WORK No. 2, SWITCHGEAR, INVERTERS, TRANSFORMERS, AND PERMANENT EQUIPMENT FOR MAINTENANCE
	1D	A BATTERY STORAGE FACILITY
	1E	A BUILDING WITH ROOF ENCLOSING AND/OR SUPPORTING ALL OR PART OF WORK NUMBERS 1A, 1B, 1C AND 1D
	2	WORKS TO CONSTRUCT A COOLING SYSTEM COMPRISING AIR-COOLED CONDENSERS AND, IF NOT CONSTRUCTED AND INSTALLED AS PART OF WORK No. 1A, A STEAM TURBINE, ELECTRICAL GENERATOR AND A STEAM TURBINE BUILDING
	3	WORKS TO CONSTRUCT AND INSTALL COMBINED HEAT AND POWER EQUIPMENT INCLUDING HEAT EXCHANGERS, PIPEWORK, INCLUDING FLOW RETURN PIPEWORK, VALVING, PUMPS, PRESSURISATION AND WATER TREATMENT SYSTEMS
	4	WORKS TO CONSTRUCT AN ELECTRICAL SUBSTATION INCLUDING CIRCUIT BREAKER, AND TRANSFORMER, BUSBAR SECTIONS, INTEGRATED PROTECTION SCHEME AND UNINTERRUPTIBLE POWER SUPPLIES
	5	WORKS TO CONSTRUCT AND INSTALL SUPPORTING BUILDINGS AND FACILITIES
	6	WORKS TO CONSTRUCT AND INSTALL SUPPORTING INFRASTRUCTURE



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Pre-Commencement Plan

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